



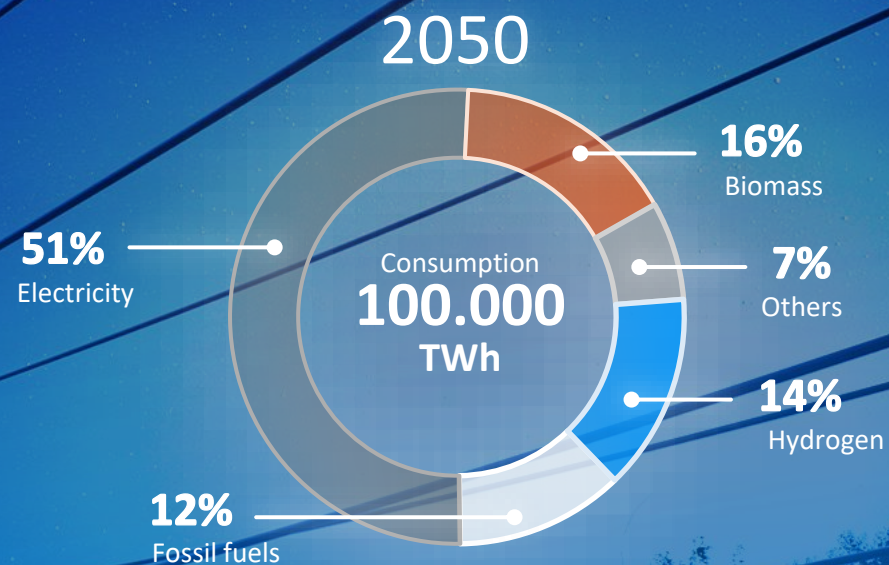
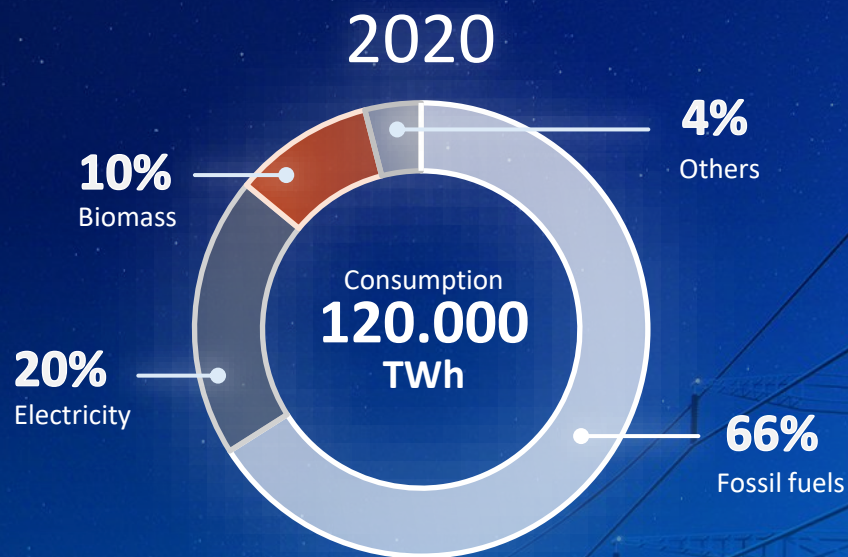


isa

CONEXIONES QUE INSPIRAN

Strategic presence: Business and geographic choices

Energy transition



8.000 GW

Renewable share 35%

4,2X growth

Installed capacity

34.000 GW

Renewable share 82%

80 Millions

Circuit kilometers

Transmission lines 6 Million

2,5X growth

Electricity networks

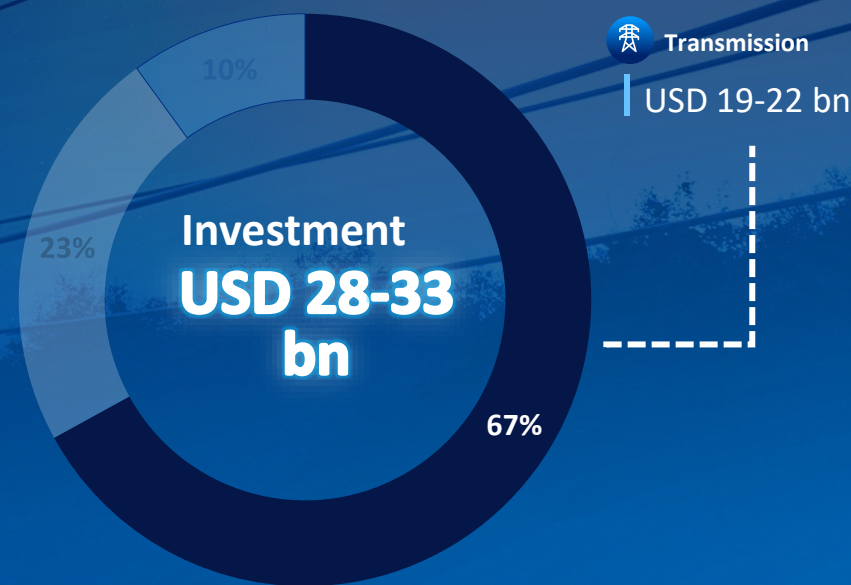
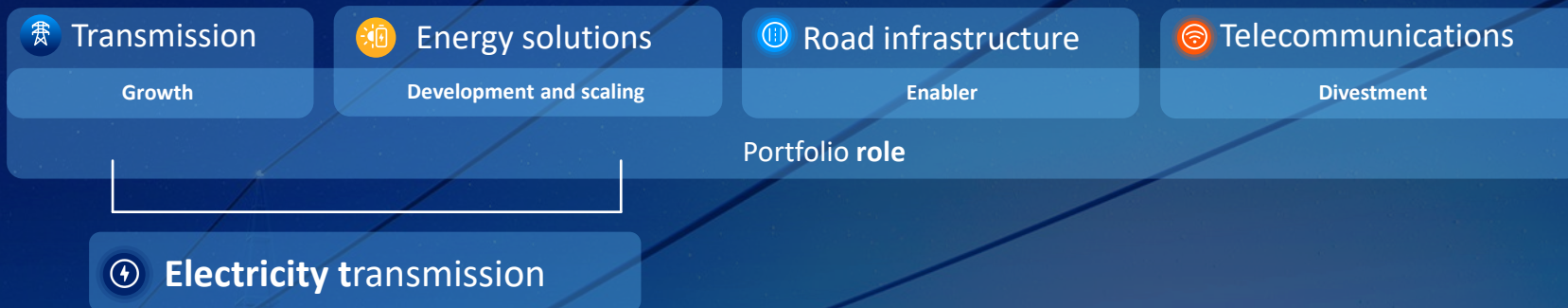
200 Millions

Circuit kilometers

Transmission lines 15 Million

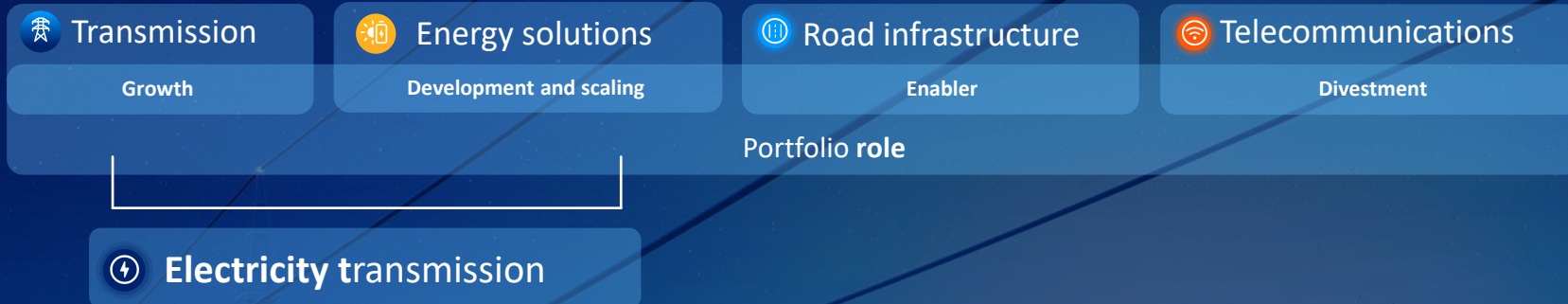


Energy that gives life to the transition

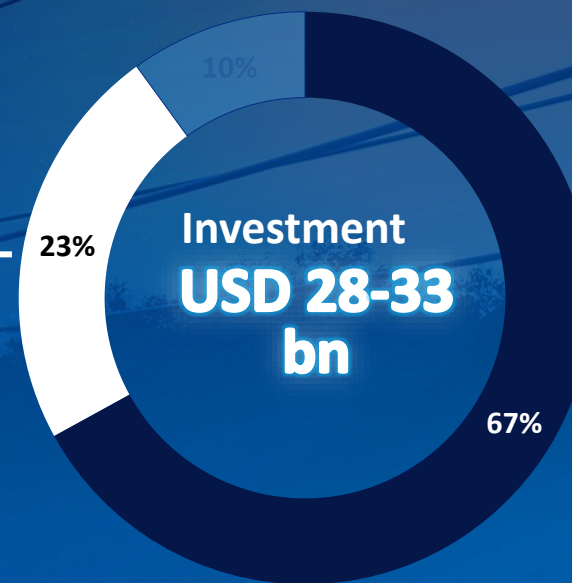


Investments to 2040

Energy that gives life to the transition

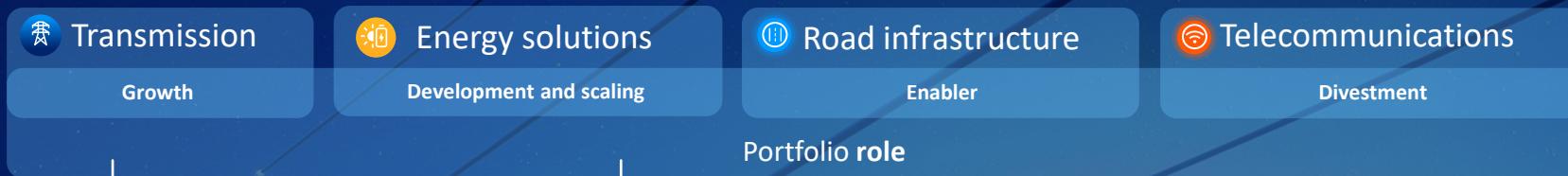


Energy solutions
USD 6,5-7,6 bn

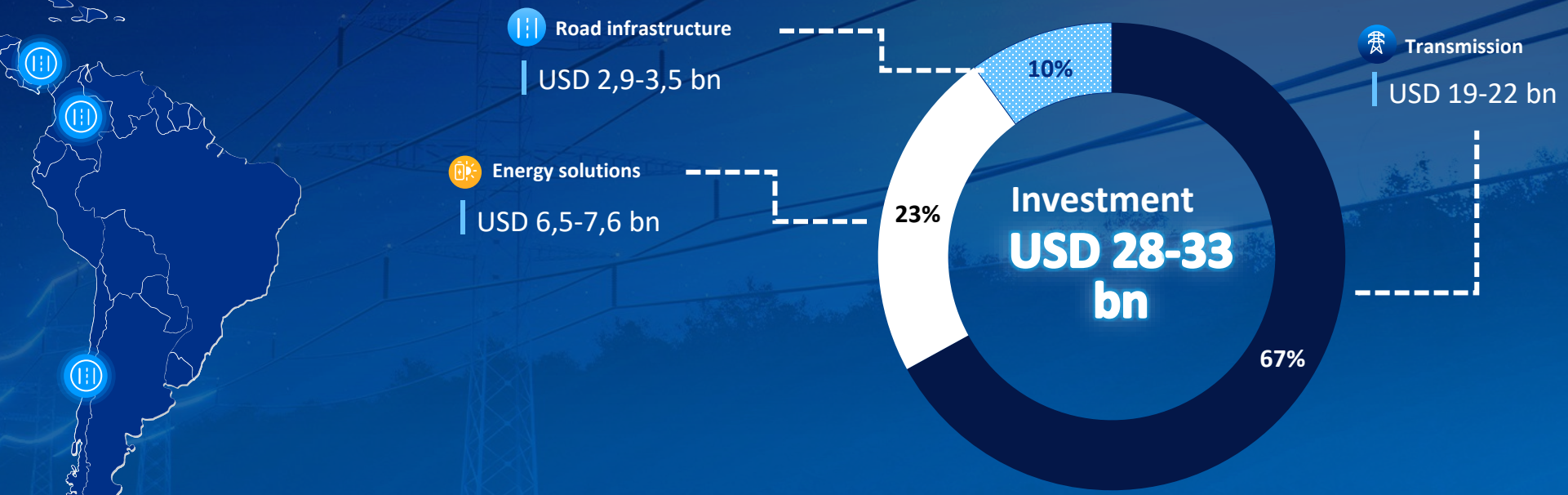


Transmission
USD 19-22 bn

Energy that gives life to the transition



Electricity transmission



Investments to 2040



Three dimensions driving
one strategy:
Energy that gives life
to the transition

**Profitable
and efficient**

**Clean
and fair**

**Reliable,
safe and resilient**



- Deliver **100% service levels** through resilient, flexible and secure infrastructure, preventing the materialization of **critical risks**
- **Transform the supply chain** to accelerate growth and **efficiency**

- **Develop distinctive capabilities and organizational readiness**
- **Protect life and well-being** through a strong safety culture

**Reliable,
safe and resilient**

- **Double the social return of social investment**
- **Contribute positively to nature and achieve the Net Zero pathway¹**
- **Develop 8 GW of storage infrastructure and new energy solutions**
- **Increase transmission capacity by 1,5x vs. 2024 levels**

**Clean
and fair**

(1) 2022 baseline; the target corresponds to Scopes 1 and 2 and excludes technical losses.

Profitable and efficient

- More than **2x el EBITDA** compared to 2024 (~ COP 20 billions¹)
- **Profitably invest USD 28 –33** billions in infrastructure that drives decarbonization³
- **Achieve 2x return on investment in innovation, digitalization and technology**

**Profitable
and efficient**

**Clean
and fair**


**Reliable,
safe and resilient**



Energy that gives

life to the transition





Semana
por la Vida 2025

2025 Highlights

A year of sustained growth, strengthening regional infrastructure, launching the, and reaffirming leadership in the eneISA2040 Strategy, and reaffirming leadership in the energy transition in Latin America.

From definition to transition

+ 5000

Employees

+ 6

Countries

Business plans

formalized across companies

100%

stakeholder engagement



From definition to transition

+ 5000

Employees

+ 6

Countries

Business plans

formalized across companies

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stakeholder engagement



From definition to transition

+ 5000

Employees

+ 6

Countries

Business plans

formalized across companies

100%

stakeholder engagement



We safeguard
tomorrow to be...

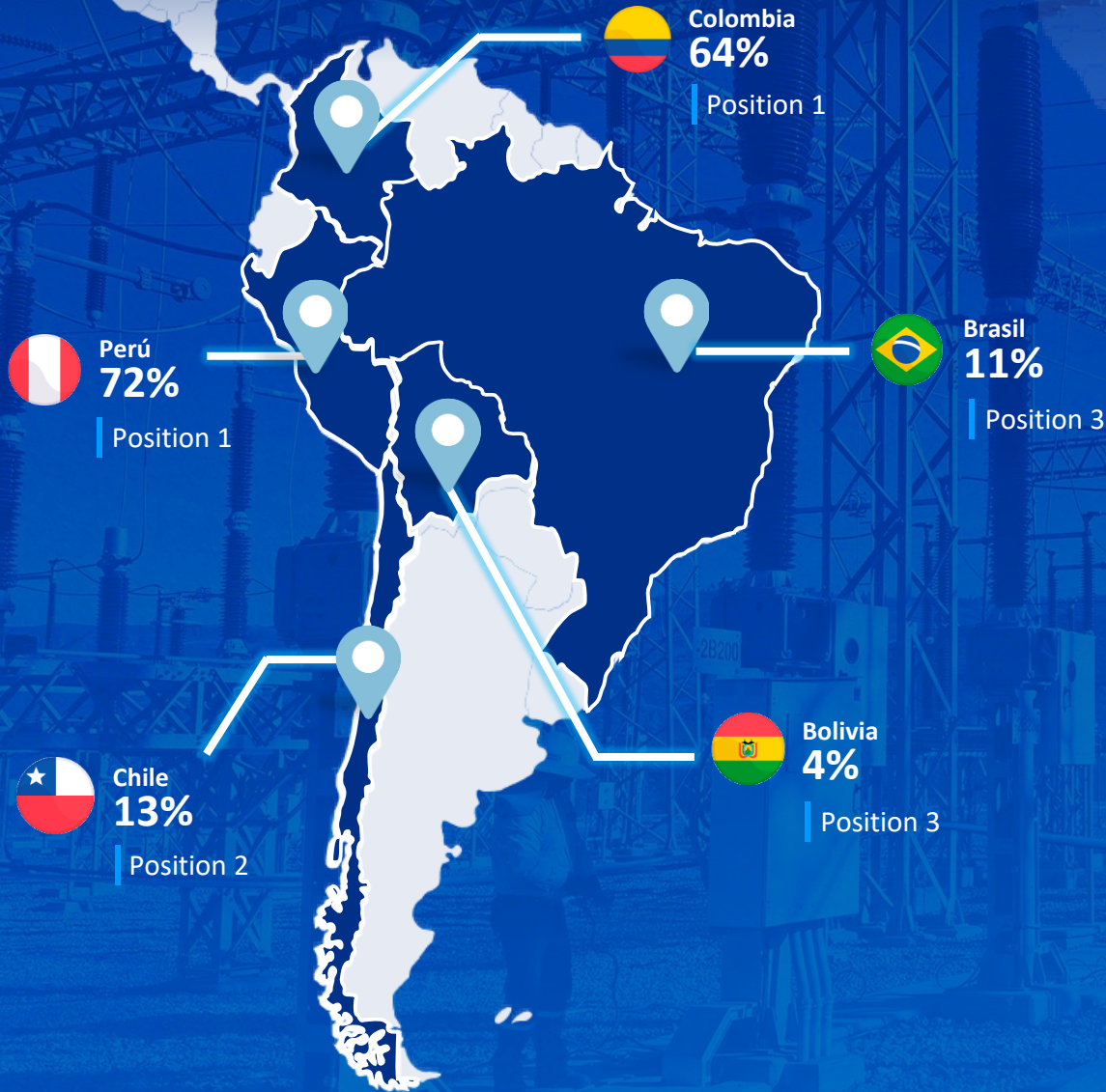
**Reliable,
safe and resilient**





Reliable, safe and resilient

isa



Electricity transmission

In operation

50.564 km

Of circuits



Equivalent to 1.2 times around the Earth

Under construction

7.573 km

Of circuits

Operational Results

99,99%
reliability



Reliable, safe and resilient

isa



Road Infrastructure

811 km

Of highways in operation



Equivalent to straight-line distance from Bogotá to Santa Marta

296 km

Of highways under construction

129 Million

Vehicles in transit



Reliable, safe and resilient

isa



Telecommunications

More than 160

localities connected

32.000 km

of fiber optic network in operation



Equivalent to approximately 80% of
the Earth's circumference

99,95%

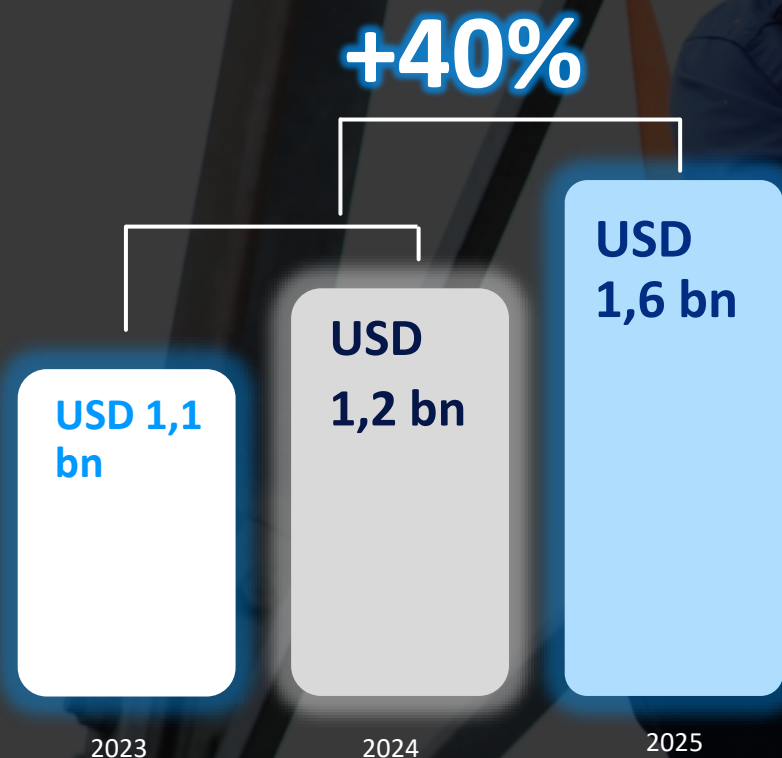
Level of service



Reliable, safe and resilient

isa

Execution capability



Electricity transmission
91%



Road infrastructure
7%



Telecommunications
2%

Investments

New projects by:



USD 283 Millions

Projects in operation:



USD 664 Millions

Energy: **875km** of Transmission Lines

Projects in operation:



USD 15 Millions



Reliable, safe and resilient

isa



USD 664 Millions

Energy: **875km** of Transmission Lines



Brazil



Colombia



Perú



Reliable, safe and resilient



Riacho Grande

Entered commercial operation **five months ahead of schedule**

Benefits

Over 2 Million
people

Longest underground transmission
line in Brazil



44,6 km

isa





Reliable, safe and resilient

isa



Copey - Cuestecitas

Backbone for evacuating renewable energy from the Caribbean region

270 km

Of transmission lines



First 500 kV infrastructure in La Guajira





Reliable, safe and resilient

isa



Chilota-San Gabriel

Energy supply for **modern and sustainable mining**

Commercial operation since **December 2025**



Transmission line at

4.900 meters
above sea level



Reliable, safe and resilient

isa

More focus, more impact



Transmission

Solutions



Transmission

- 14.293 KM
- 414 Municipalities
- 144 Substations



Solutions



Transmission

- 14.293 KM
- 414 Municipalities
- 144 Substations



Solutions



- Solar Self-Generation



- B2B Energy Storage



Ensuring energy responds, even when everything fails

Reliability

 **Transmission,**
an enabler of a sustainable
energy transition





Transmission,

an enabler of a sustainable energy transition



The challenge: Reliable, sustainable, accessible, and affordable infrastructure

How Are We Preparing?

- **Systemic Resilience:** The system's ability to **recover as a whole.**
- Grid connection protocols for **renewable energy**
- **New technologies** to ensure system robustness
- Designing the regulatory, policy, and institutional **architecture**
- **Sector** coordination and system **planning**



Transmission, an enabler of a sustainable energy transition

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Grid connection protocols for **renewable energy**

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Grid connection protocols for **renewable energy**

New technologies to ensure system robustness

Designing the regulatory, policy, and institutional **architecture**

Sector coordination and system **planning**





Reliable, safe and resilient

isa

Talent development and care

| Life comes first

Risk Analysis and Management



Strengthening the (OHS) Culture



Contractor Management



Occupational Health and Safety Management System (OHSMS)





Reliable, safe and resilient

isa

Future talent and capabilities

An organization that drives development



Employees who participated in development experiences at Campus ISA

96%



Technical schools



267.198

Training hours

63%



Cross-Functional Academies



158.605

Training hours

37%



Total investment

\$14.472 MM



Reliable, safe and resilient

isa

Awards



8th place
Among the best places to work



Best practices
in Information Disclosure,
Transparency, and Investor Relations



1st in Colombia
in the investor relations
category



**S&P Global Sustainability Yearbook
2026**
Among the Top **10%** of Companies with
**the Best Sustainability
Performance Globally**

We Protect and Care
for tomorrow, we are...
Clean and fair

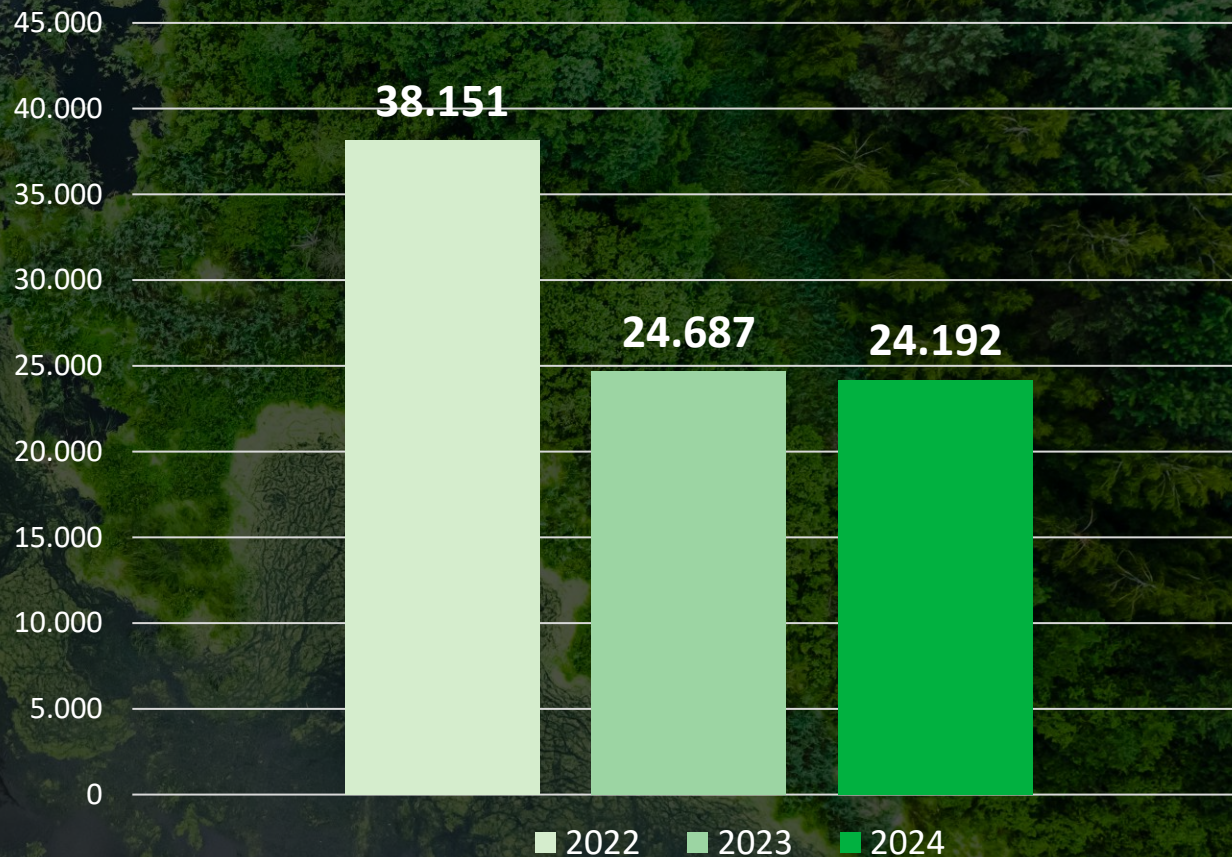




Net Zero
Emissions target
by 2025 with compliance of
114%

Our management shows a **sustained reduction** in

Net Zero emissions pathway (Scope 1 and 2)



Sustained reduction of CO₂ emissions



Clean and fair

isa



Carbon neutral in

0%

of operations and maintenance



Electricity transmission

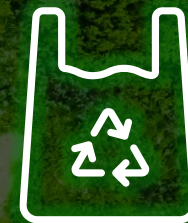
Efficient management of SF₆, achieving performance 0,128% below the 2025 target.



Road infrastructure

Modified Asphalt

+ 10 km completed,
out of roadway to be executed by 2027,
using 675 tons of recycled plastic.



10km completed,
equivalent to
275.000
plastic bags



Clean and fair

isa

40%

Reduction intervention of vegetation cover through design and construction optimization in Colombia.

Biodiversity management in projects:

5.309

Hectares



Equivalent to 7.400 Soccer fields

CONEXIÓN JAGUAR

isa

Conservation and restoration actions

+321mil

Hectares



Equivalent to 535 airports in Medellín



Clean and fair

Our social impact

01

Education



02

Entrepreneurship and Productivity



03

Infrastructure



CONEXIÓN
DESARROLLO

isa



Clean and fair

01

Education



We invest

\$5.191 MM

in strengthening education



CONEXIÓN
DESARROLLO

isa



02

03



Clean and fair

02

Entrepreneurship and Productivity

We support

+80 

Productive initiatives:
Coastal route tourism program



01

03



Clean and fair



Connectivity to change
lives

+300



Connectivity lines in the most
remote municipalities of
Colombia

01

02

03

Infrastructure



Clean and fair

Return to society through our social investment

SROI 4,15

times



\$28 MM

In social investment



+318 Thousand

Beneficiaries



Resource management:



\$17.600 M

Works for taxes



\$2.000 M

Energy transition fund



+ 5.800

Local jobs

We maximize
Every resource to be
Profitable and efficient





Profitable and efficient

In 2025

Our action

It established a **growth cycle**
that set a new standard for value

isa





Profitable and efficient

isa

Reaffirming our strength in the market

(\$ in COP)

On January 26, 2026, the action Price hit an all-time high for the company's history, reaching

\$32.880



Dividends paid:

\$1.265

Per share



Achieving an increase of

48%



Returning to shareholders a

55%



With a maximum price of

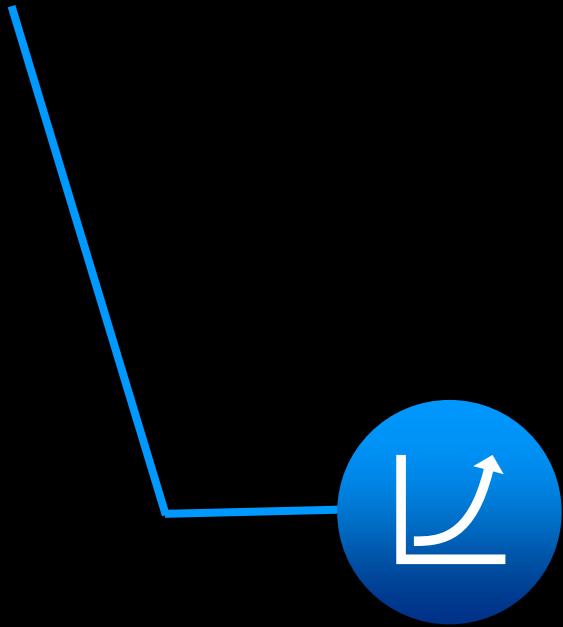
\$26.300



Achieving an
increase of



48%



With a maximum price of

\$26.300

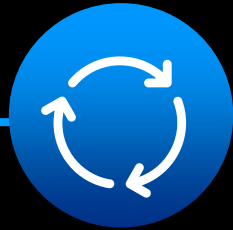
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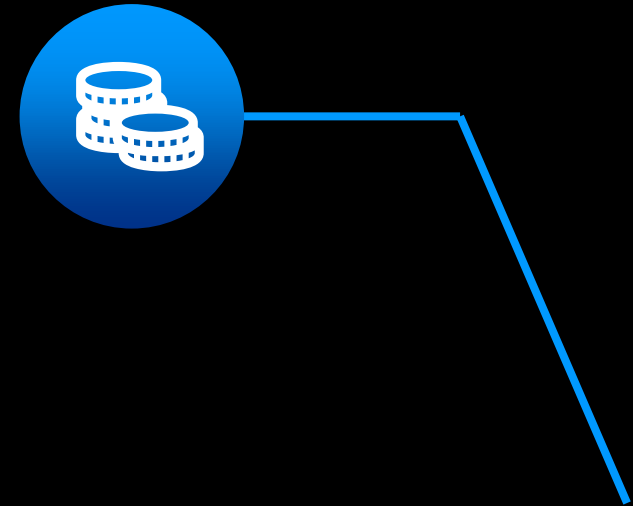
Returning to
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55%

On January 26, 2026, the action Price hit an all-time high for the company's history, reaching

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Profitable and efficient



Price daily volume: ISA stock

isa

02 January 2025 – 27 February 2026

(\$ in COP)



 Volume

 Price 2025

 Price 2026



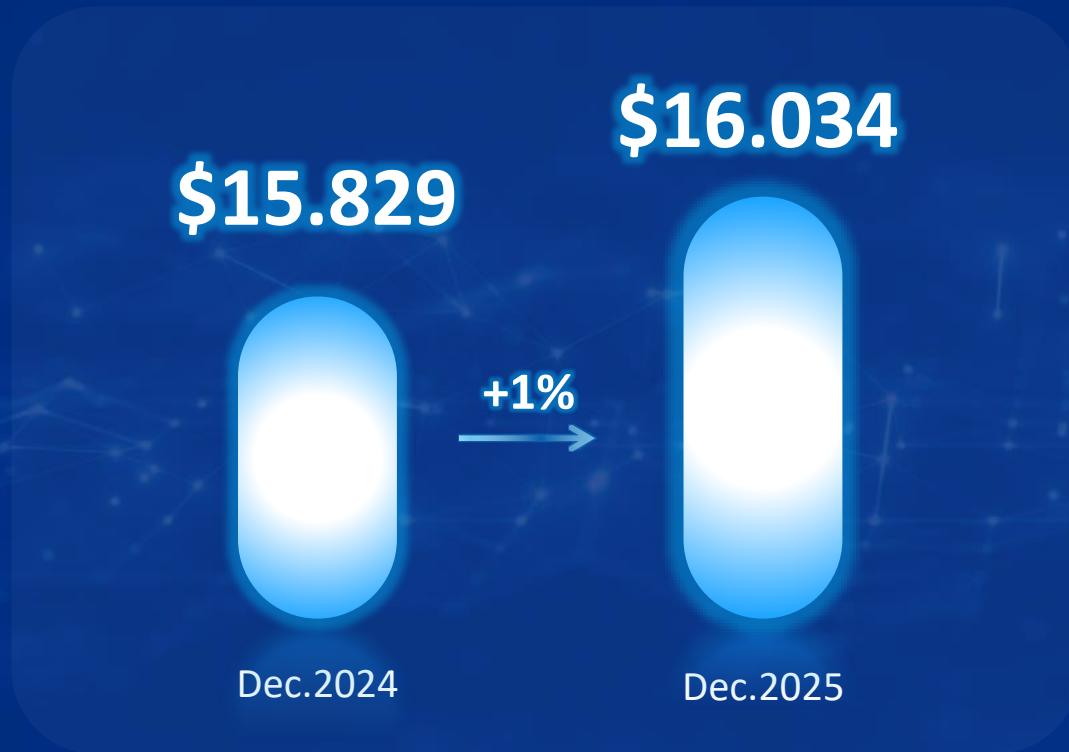
Profitable and efficient

isa

Operating Income

Consolidated Financial Results

(Amounts in Billions of Colombian Pesos)

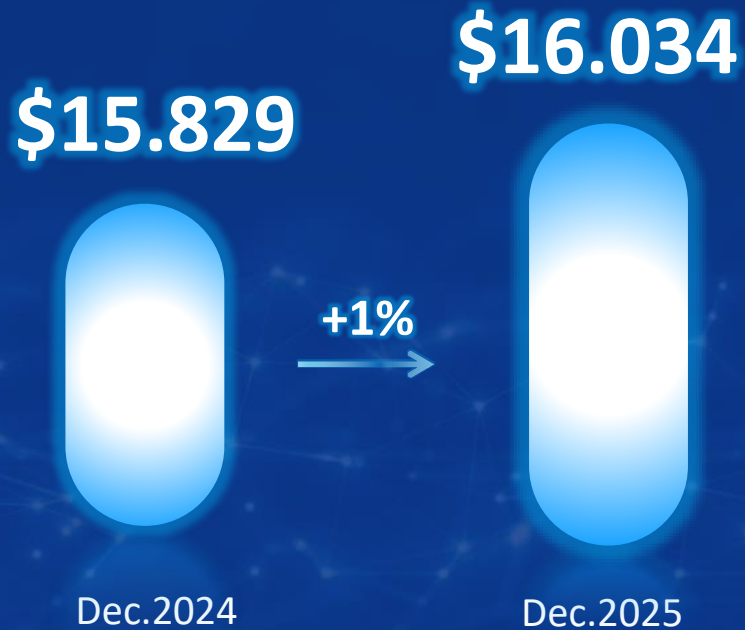




Operating Income

Consolidated Financial Results

(Amounts in Billions of Colombian Pesos)



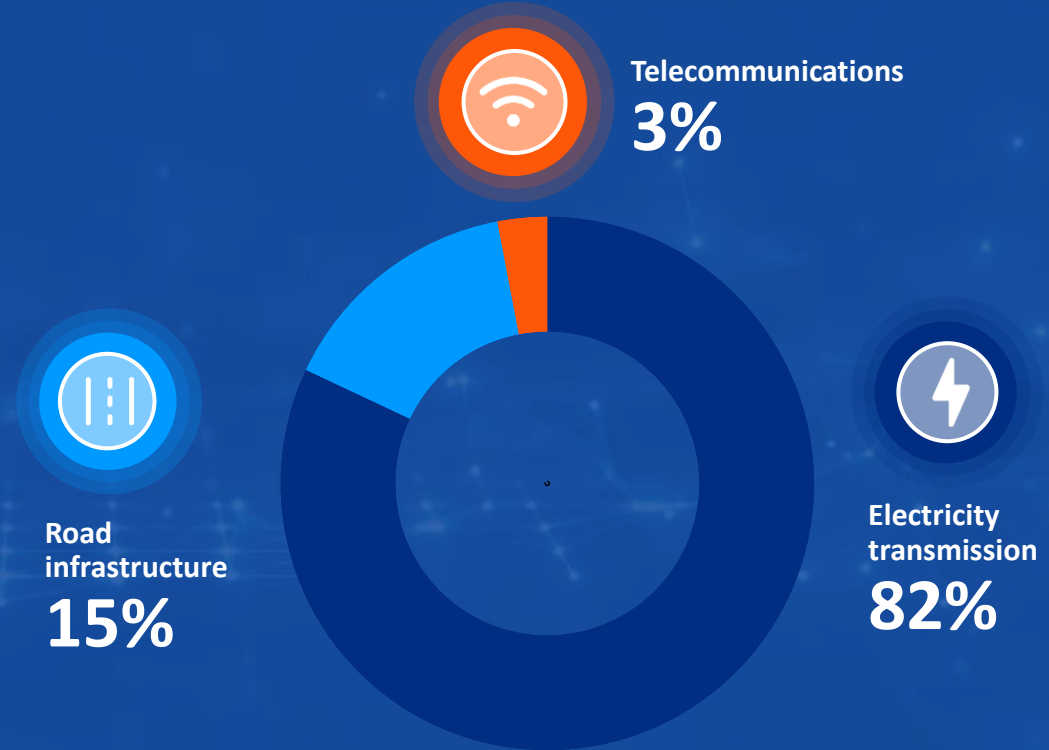
Dec. 2024

Dec. 2025

▲ \$871⁽¹⁾

▼ \$592⁽²⁾

Extraordinary Events



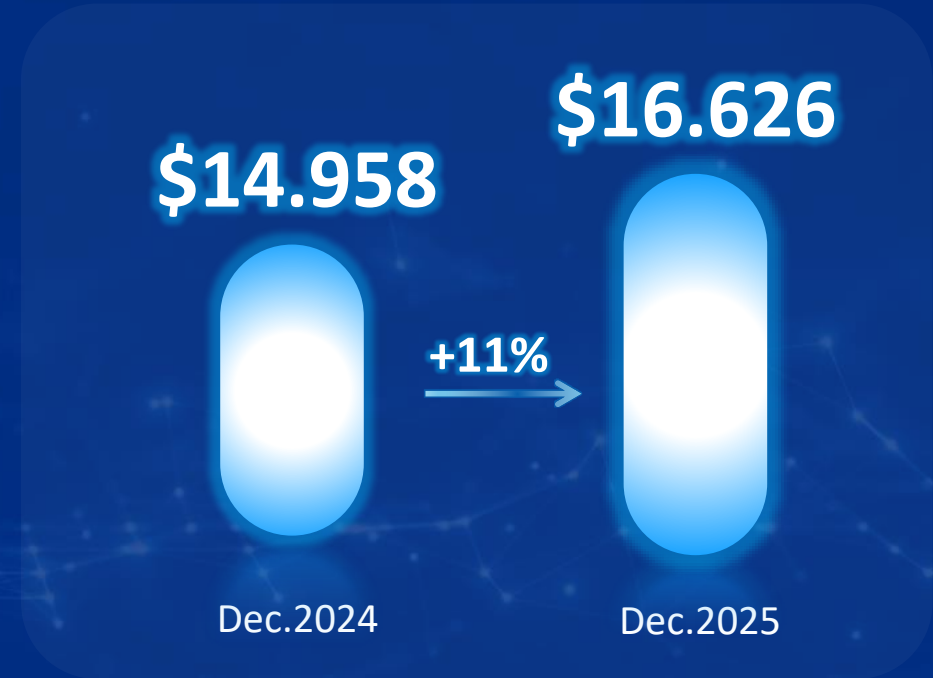
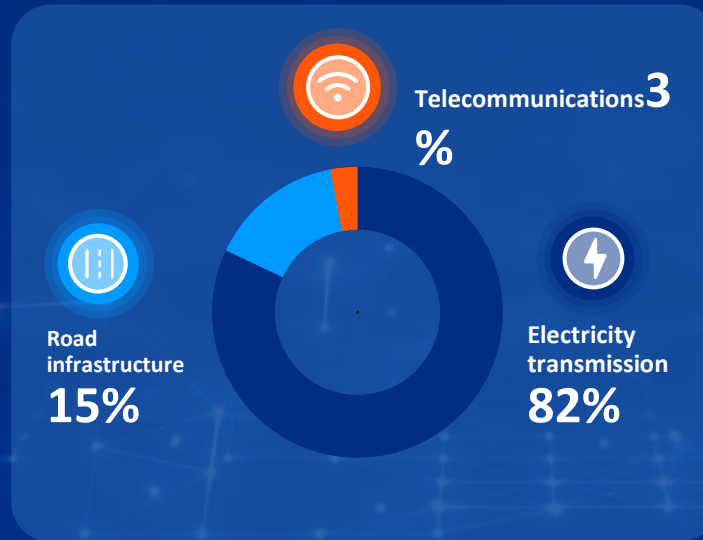
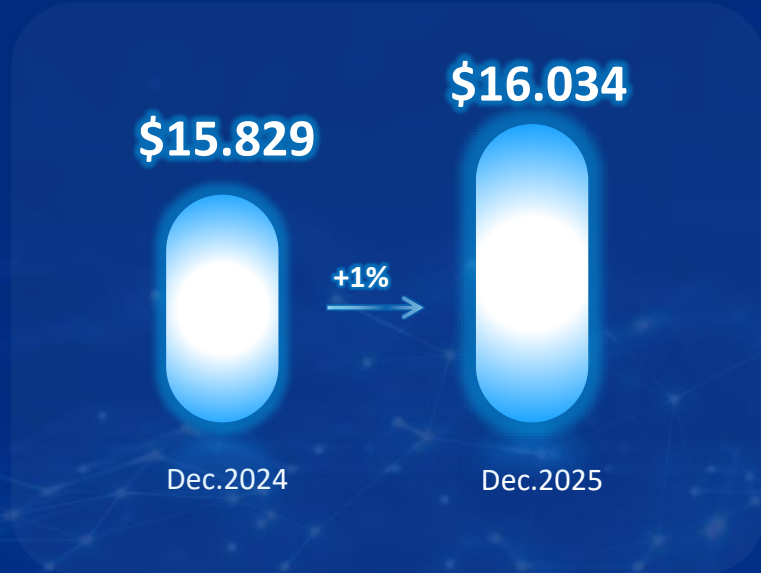
(1) Extraordinary Events in 2024: (+) RTP: Periodic Tariff Review in Brazil. (2) Extraordinary Events in 2025: (-) RBSE: Existing Basic System Network in Brazil.



Operating Income

Consolidated Financial Results

(Amounts in Billions of Colombian Pesos)



1) Non-Recurring Events in 2024: (+) RTP: Periodic Tariff Review in Brazil. (2) Non-Recurring Events in 2025: (-) RBSE: Existing Basic System Network in Brazil.



Net income

Consolidated Financial Results

(Amounts in Billions of Colombian Pesos)



1) Non-Recurring Events in 2024: including (+) RTP: Periodic Tariff Review in Brazil, (+) major maintenance in Peru, and (–) Air-e provision.

2) Non-Recurring Events in 2025: including (–) RBSE: Existing Basic System Network in Brazil and (–) Air-e provision.



Net income

Consolidated Financial Results

(Amounts in Billions of Colombian Pesos)



Net Margin

Average Growth Rate
2021–2025

10%

(1) Non-Recurring Events in 2024: (+) RTP: Periodic Tariff Review in Brazil, (+) major maintenance in Peru, and (-) Air-e provision. (2) Non-Recurring Events in 2025: (-) RBSE: Existing Basic System Network in Brazil and (-) Air-e provision



**Behind Every Number,
a strategy:**
How **ISA's** asset value is distributed and
grows across the region



Profitable and efficient

isa

Financial position

\$ COP Billions



Electricity transmission
82%



Road infrastructure
17%



Telecommunications
1%



Assets

2024: \$77,0

Liabilities
\$47,8
COP Billions

2024: \$48,7

Equity
\$17,8

2024: \$17,8

Minority interest
\$10,5

2024: \$10,4

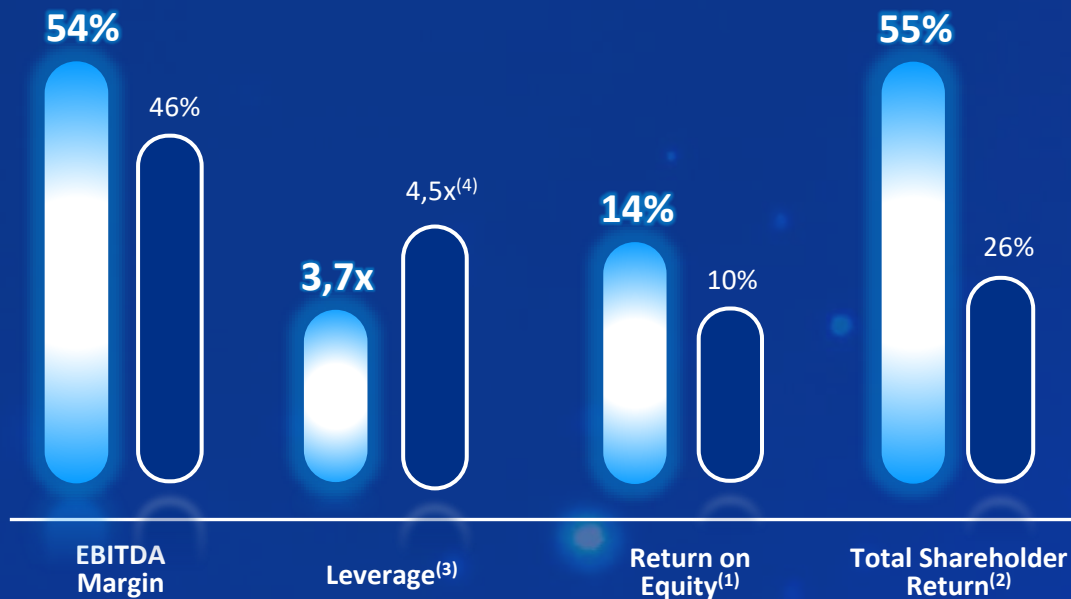


The financial strength of our companies is recognized by the world's most prestigious credit rating agencies.

(1) Other Countries: Bolivia, Panama, Bermuda, and the USA.



2025 was a year of efficient, profitable, and solid results.



- **Operational efficiency** and business strength
- The company's financial strength, with healthy leverage within the parameters of investment-grade companies.
- **Efficient** and profitable use of shareholders' capital
- **Value creation for shareholders**, Above peer companies

Results ISA

Peer company results⁽⁵⁾

(1) Return on Equity: Net income / average equity over the last 12 months.. (2) Total Shareholder Return: (2025 closing share price – 2024 closing share price + dividends paid) / 2024 closing share price.. (3) Leverage: Gross debt / EBITDA.. (4) Suggested rating agency threshold for investment-grade companies.. (5) Median of comparable companies in the sector globally.

An aerial photograph of three high-voltage power line towers standing in a large body of blue water. The towers are steel lattice structures with multiple cross-arms supporting numerous power lines that stretch across the frame. The sky is a clear, deep blue. In the foreground, a bright white, wavy graphic element curves across the bottom of the image. The text 'At ISA we build future' is overlaid in white, sans-serif font across the middle of the image.

At ISA we build **future**



The background features a dramatic sunset or sunrise sky with orange and yellow clouds. A large, dark metal power line tower stands prominently in the center, with several other smaller towers visible in the distance. A thick, white, wavy graphic element curves across the bottom of the image.

Thank you for believing in **ISA** and for always standing by us.
The trust of our shareholders has been the foundation for moving forward
with **discipline**, executing with **excellence** and taking **on new challenges**.
We will continue to honor that support through **responsible management**,
sustainable growth and a **strong commitment to the development** of the
territories where we operate.

Every **ACTION** ISA takes is connected **to life**.
Thank you for your trust.

THANK YOU

